





NOTIFICATION TO UNTRACED SHAREHOLDERS

JARDINE MATHESON HOLDINGS LD

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JARDINE MATHESON HOLDINGS LIMITED (the 'Company') Notification to Untraced Shareholders

The Company announces that a letter dated 11 July 2025 ('Letter') is being posted today to each Untraced Shareholder (as defined below) in the Company. Under the Company's Bye-Laws, a shareholder is deemed untraced if all Payments have remained uncashed for a period of 12 years (each an 'Untraced Shareholder'). The Company's Bye-Laws entitle the Company to sell the shares of any Untraced Shareholder and to use or invest the net proceeds of such a sale, together with any unclaimed dividends, for its own benefit in any manner that the Directors may from time to time think fit.

Each Untraced Shareholder has a period of 3 months from the date of the Letter to claim their 12 years of outstanding unclaimed payments, including warrants, cheques and dividends to which that shareholder is entitled in respect of their shares in the Company ('Payments'). Should an Untraced Shareholder wish to claim such Payments, they need to contact the appropriate registrar (as set out below) by 11 October 2025.

For shares registered on the Jersey branch register, please contact MUFG Corporate Markets at Tel no. +44 (0) 37 1664 0300 or at shareholderenquiries@cm.mpms.mufg.com.

For shares registered on the Bermuda branch or Singapore branch registers, please contact Boardroom Corporate & Advisory Services Pte. Limited at Tel no. +65 6536 5355 or at jardinegroup@boardroomlimited.com.

If an Untraced Shareholder does not contact the appropriate registrar by 11 October 2025, the Company shall, in accordance with its Bye-Laws, sell each Untraced Shareholder's shares and use or invest the net proceeds of such sale, together with any unclaimed dividends, as set out above. The net proceeds of such sale shall be forfeited by each Untraced Shareholder and shall belong to the Company.

Jonathan Lloyd Company Secretary Jardine Matheson Holdings Limited

11 July 2025

www.jardines.com

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